

**General Assembly**
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**Proposed programme budget
for the biennium 1998-1999*****Part IV International cooperation for development****Section 13****Human settlements**(Programme 11 of the medium-term plan for
the period 1998-2001)**Contents**

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* The present document contains section 13 of the proposed programme budget for the biennium 1998-1999. The complete proposed programme budget will subsequently be issued in final printed form as *Official Records of the General Assembly, Fifty-second Session, Supplement No. 6 (A/52/6, Rev. 1)*.



Section 13

Human settlements

(Programme 11 of the medium-term plan for the period 1998-2001)

Overview

- 13.1 The United Nations Centre for Human Settlements (Habitat) is responsible for the implementation of the programme of work under this section. The Centre is the focal point for human settlement programmes in the United Nations system and for providing technical assistance to Member States in this field.
- 13.2 The 1998-1999 programme of work reflects significant programmatic changes from that of the biennium 1996-1997. These changes are due to the incorporation of the recommendations of the United Nations Conference on Human Settlements (Habitat II), held in June 1996. The number of subprogrammes has been reduced from eight to four. In addition, during the biennium 1996-1997 the Centre has undertaken a reorganization of its secretariat.
- 13.3 The overall objective of the programme of work is to contribute to and assist in the implementation of the Habitat Agenda, the global plan of action adopted by the Conference. The programme of work focuses on the following four priority areas: (a) shelter and social services; (b) urban management; (c) environment and infrastructure; and (d) assessment, monitoring and information.
- 13.4 The Centre will direct its efforts to providing support to and working in partnership with Governments, local authorities, non-governmental organizations and the private sector in responding to the social, economic and environmental challenges of rapid urbanization and in ensuring that settlements of all sizes have the capacity to play their key developmental role and provide for the basic needs of their people. These efforts are expected to contribute to increased institutional and technical capacity at the national and local levels to elaborate, execute, monitor and evaluate shelter and sustainable human settlement programmes to implement the Habitat Agenda and through it the objectives of Agenda 21 at the local level. This will be achieved through an integrated approach consisting of policy advice, targeted technical cooperation and the exchange of and learning from experience and best practices.
- 13.5 The resources proposed for the section reflect a growth of \$63,900, or 0.5 per cent, resulting from increases and decreases under various objects of expenditure, notably the deletion of the resources originally appropriated in the biennium 1996-1997 in connection with Habitat II, the provision of increased resources for general operating expenses, supplies and materials and equipment and the proposed abolition of two P-3 and five Local level posts that have become redundant as a result of the reorganization of the Centre and its programme of work.
- 13.6 The estimated percentage distribution of the total resources under this section for the biennium 1998-1999 would be as follows:

	Regular budget (percentage)	Extra- budgetary
A. Policy-making organs	9.3	—
B. Executive direction and management	20.6	5.6
C. Programme of work	70.1	94.4
Total	100.0	100.0

Table 13.1 **Summary of requirements by component**
(Thousands of United States dollars)

(1) *Regular budget*

Component	1994-1995 expendi- tures	1996-1997 appropri- ations	Resource growth		Total before recosting	Recosting	1998-1999 estimates
			Amount	Percentage			
A. Policy-making organs	1 176.5	1 227.0	—	—	1 227.0	(2.6)	1 224.4
Habitat II	950.1	680.5	(680.5)	(100.0)	—	—	—
B. Executive direction and management	1 969.4	2 091.9	302.6	14.4	2 394.5	327.1	2 721.6
C. Programme of work	7 554.6	7 732.3	441.8	5.7	8 174.1	1 086.5	9 260.6
D. Programme support	1 526.6	—	—	—	—	—	—
Total (1)	13 177.2	11 731.7	63.9	0.5	11 795.6	1 411.0	13 206.6

(2) *Extrabudgetary resources*

	1994-1995 expendi- tures	1996-1997 estimates	Source of funds	1998-1999 estimates
	—	—	(a) Services in support of:	—
	4 474.5	2 517.3	(i) United Nations organizations	—
			(ii) Extrabudgetary activities	2 886.5
			(b) Substantive activities	
	4 477.1	7 339.3	United Nations Habitat and Human Settlements Foundation	5 420.4
	5 129.8	6 521.7	United Nations Centre for Human Settlements (Habitat)	6 144.0
			(c) Operational projects	
	15 865.2	17 544.0	United Nations Habitat and Human Settlements Foundation	21 500.0
	42 900.0	36 000.0	UNDP	36 000.0
	4 600.0	9 000.0	Other sources	9 000.0
Total (2)	77 446.6	78 922.3		80 950.9
Total (1) and (2)	90 623.8	90 654.0		94 157.5

Table 13.2 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

<i>Object of expenditure</i>	<i>1994-1995 expenditures</i>	<i>1996-1997 appropriations</i>	<i>Resource growth</i>		<i>Total before recosting</i>	<i>Recosting</i>	<i>1998-1999 estimates</i>
			<i>Amount</i>	<i>Percentage</i>			
Posts	10 262.3	9 314.2	204.6	2.1	9 518.8	1 247.8	10 766.6
Other staff costs	1 940.6	1 596.7	(223.6)	(14.0)	1 373.1	6.2	1 379.3
Consultants and experts	210.8	335.5	26.5	7.8	362.0	65.2	427.2
Travel	175.9	218.1	(108.5)	(49.7)	109.6	7.4	117.0
Contractual services	57.7	71.0	—	—	71.0	15.3	86.3
General operating expenses	347.8	139.6	12.0	8.5	151.6	26.0	177.6
Hospitality	11.8	22.0	(17.3)	(78.6)	4.7	0.9	5.6
Supplies and materials	111.6	29.6	47.8	161.4	77.4	15.2	92.6
Furniture and equipment	58.7	5.0	122.4	2 448.0	127.4	27.0	154.4
Total (1)	13 177.2	11 731.7	63.9	0.5	11 795.6	1 411.0	13 206.6

(2) *Extrabudgetary resources*

<i>1994-1995 expenditures</i>	<i>1996-1997 estimates</i>	<i>Object of expenditure</i>	<i>1998-1999 estimates</i>
16 388.4	18 210.1	Posts	17 607.4
100.7	30.0	Other staff costs	33.0
2 138.4	2 584.8	Consultants and experts	3 071.0
1 614.9	1 770.2	Travel	2 073.1
4 079.9	4 858.4	Contractual services	5 546.8
3 168.5	3 926.3	General operating expenses	4 512.9
269.6	182.9	Supplies and materials	215.1
590.2	605.2	Furniture and equipment	741.6
1 586.8	1 754.4	Grants and contributions	2 150.0
47 509.2	45 000.0	Other	45 000.0
Total (2)	77 446.6		80 950.9
Total (1) and (2)	90 623.8		94 157.5

Table 13.3 Post requirements

Organizational unit: United Nations Centre for Human Settlements (Habitat)

	Established posts		Temporary posts				Total	
	Regular budget		Regular budget		Extrabudgetary resources			
	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999
Professional category and above								
USG	1	1	—	—	—	—	1	1
ASG	—	—	—	—	1	1	1	1
D-2	1	1	—	—	1	1	2	2
D-1	3	3	—	—	6	7	9	10
P-5	6	6	—	—	15	15	21	21
P-4/3	28	26	—	—	34	35	62	61
P-2/1	5	5	—	—	11	11	16	16
Total	44	42	—	—	68	70	112	112
General Service category								
Other levels	2	2	—	—	—	—	2	2
Total	2	2	—	—	—	—	2	2
Other categories								
Local level	27	22	—	—	73	81	100	103
Total	27	22	—	—	73	81	100	103
Grand total	73	66	—	—	141	151	214	217

A. Policy-making organs

Table 13.4 **Summary of requirements by programme**
(Thousands of United States dollars)

Programme	1994-1995 expendi- tures	1996-1997 appropri- ations	Resource growth		Total before recasting	Recasting	1998-1999 estimates
			Amount	Percentage			
Policy-making organs	1 176.5	1 227.0	—	—	1 227.0	(2.6)	1 224.4
Habitat II	950.1	680.5	(680.5)	(100.0)	—	—	—
Total	2 126.6	1 907.5	(680.5)	(100.0)	1 227.0	(2.6)	1 224.4

Commission on Human Settlements

Table 13.5 **Summary by object of expenditure**
(Thousands of United States dollars)

Object of expenditure	1994-1995 expendi- tures	1996-1997 appropri- ations	Resource growth		Total before recasting	Recasting	1998-1999 estimates
			Amount	Percentage			
Other staff costs	1 156.7	1 203.7	—	—	1 203.7	(5.8)	1 197.9
General operating expenses	15.5	18.6	—	—	18.6	2.3	20.9
Hospitality	4.3	4.7	—	—	4.7	0.9	5.6
Total	1 176.5	1 227.0	—	—	1 227.0	(2.6)	1 224.4

- 13.7 The Commission on Human Settlements, consisting of 58 Member States, is the policy-making organ of the United Nations Centre for Human Settlements. The Commission meets biennially and reports to the General Assembly through the Economic and Social Council. The seventeenth session of the Commission will be held in 1999. In the light of the mandate provided by Habitat II, the Commission's sessions are expected to involve, as partners, non-governmental organizations and representatives of local authorities and the private sector active in the field of human settlements in the process of implementation of the Habitat Agenda. Consequently, the number of participating observers is expected to expand, beginning with the sixteenth session of the Commission in 1997.

Resource requirements (at current rates)

Other staff costs

- 13.8 The estimated amount of \$1,203,700 relates to temporary assistance for meetings (\$1,198,600) and overtime (\$5,100) required for the servicing of the seventeenth session of the Commission.

General operating expenses and hospitality

- 13.9 A provision in the amount of \$23,300 would be required for the seventeenth session of the Commission, as follows: \$8,500 for rental and maintenance of equipment; \$4,700 for hospitality and \$10,100 for miscellaneous services to meet the various charges, claims and adjustments arising from the session.

B. Executive direction and management

Table 13.6 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) Regular budget

Object of expenditure	1994-1995 expenditures	1996-1997 appropriations	Resource growth		Total before recosting	Recosting	1998-1999 estimates
			Amount	Percentage			
Posts	1 901.9	2 014.6	—	—	2 014.6	256.7	2 271.3
Other staff costs	—	—	12.2	—	12.2	2.6	14.8
Consultants and experts	—	—	79.1	—	79.1	17.5	96.6
Travel	25.5	30.8	—	—	30.8	1.8	32.6
General operating expenses	29.7	33.0	20.0	60.6	53.0	6.3	59.3
Supplies and materials	12.3	8.5	68.9	810.5	77.4	15.2	92.6
Furniture and equipment	—	5.0	122.4	2 448.0	127.4	27.0	154.4
Total (1)	1 969.4	2 091.9	302.6	14.4	2 394.5	327.1	2 721.6

(2) Extrabudgetary resources

	1994-1995 expenditures	1996-1997 estimates	Source of funds	1998-1999 estimates
	—	—	(a) Services in support of:	—
	4 474.5	2 517.3	(i) United Nations organizations	—
			(ii) Extrabudgetary activities	2 886.5
			(b) Substantive activities	
	541.0	1 226.7	United Nations Habitat and Human Settlements Foundation	1 183.8
	357.4	480.5	United Nations Centre for Human Settlements (Habitat)	449.7
Total (2)	5 372.9	4 224.5		4 520.0
Total (1) and (2)	7 342.3	6 316.4		7 241.6

Table 13.7 Post requirements

Programme: Executive direction and management

Programme: Executive direction and management								
	Established posts		Temporary posts				Total	
	Regular budget		Regular budget		Extrabudgetary resources			
	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999
Professional category and above								
USG	1	1	—	—	—	—	1	1
ASG	—	—	—	—	1	1	1	1
D-2	1	1	—	—	1	1	2	2
D-1	—	—	—	—	2	2	2	2
P-5	1	1	—	—	—	—	1	1
P-4/3	4	4	—	—	3	3	7	7
Total	7	7	—	—	7	7	14	14
General Service category								
Other levels	2	2	—	—	—	—	2	2
Total	2	2	—	—	—	—	2	2
Other categories								
Local level	5	5	—	—	12	12	17	17
Total	5	5	—	—	12	12	17	17
Grand total	14	14	—	—	19	19	33	33

- 13.10 Executive direction and management encompasses the Office of the Executive Director and the Liaison Office in New York. The Office of the Executive Director is responsible for providing overall direction, supervision and coordinated management of the Centre in the implementation of its legislative mandates and the approved programme of work. The functions of the New York Liaison Office include participation in the work of the General Assembly, the Economic and Social Council and meetings of other intergovernmental bodies, liaison with permanent missions in New York and provision of information to all involved in human settlement activities, including non-governmental organizations.

Resource requirements (at current rates)*Posts*

- 13.11 The estimated amount of \$2,014,600 relates to the staffing requirements of the Office of the Executive Director (one USG, one D-2, one P-5, two P-4, one P-3 and five Local level) and the New York Liaison Office (one P-3 and two General Service).

Other staff costs

- 13.12 The estimated amount of \$12,200 relates to overtime for the Office of the Executive Director.

Consultants and experts

- 13.13 A provision in the amount of \$79,100 would be required to provide for consultancy services for the preparation of studies and reports on the various aspects of the follow-up to the Habitat Agenda, including the mandate by the Conference to bring together diverse partners such as community-based organizations, institutes, non-governmental organizations and the private sector into the process of implementation of the global plan of action at the local, national, regional and international levels.

Travel

- 13.14 The amount of \$30,800 relates to the travel of the Executive Director to participate in the work of the General Assembly and the Economic and Social Council and for consultation with senior officials of the Organization.

General operating expenses

- 13.15 An estimated amount of \$53,000 would be required for communications both for the Office of the Executive Director (\$20,000) and the New York Liaison Office (\$33,000). The increase of \$20,000 is due to the communications requirements of the Office of the Executive Director.

Supplies and materials

- 13.16 A provision of \$77,400 would be required in order to meet the supplies and materials requirements for both the Centre in Nairobi (\$66,900) and the New York Liaison Office (\$10,500).

Furniture and equipment

- 13.17 The estimated requirement of \$127,400 would cover the cost of equipment for the whole Centre. This includes replacement and acquisition of computers (\$45,000); upgrading and expansion of LAN systems (\$20,000); and replacement of reproduction equipment (\$50,000) and other office equipment (\$12,400).

C. Programme of work

Table 13.8 **Summary by subprogramme**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	1994-1995 expenditures	1996-1997 appropriations	Resource growth		Total before recosting	Recosting	1998-1999 estimates
			Amount	Percentage			
1. Shelter and social services	—	1 331.1	431.0	32.3	1 762.1	243.2	2 005.3
2. Urban management	—	2 236.7	55.8	2.4	2 292.5	306.6	2 599.1
3. Environment and infrastructure	—	1 569.2	(26.4)	(1.6)	1 542.8	199.9	1 742.7
4. Assessment, monitoring and information	—	2 595.3	(18.6)	(0.7)	2 576.7	336.8	2 913.5
Total (1)	7 554.6^a	7 732.3	441.8	5.7	8 174.1	1 086.5	9 260.6

(2) *Extrabudgetary resources*

	1994-1995 expendi- tures	1996-1997 estimates	Source of funds	1998-1999 estimates
	—	—	(a) Services in support of:	
	—	—	(i) United Nations organizations	—
			(ii) Extrabudgetary activities	—
			(b) Substantive activities	
	3 936.1	6 113.4	United Nations Habitat and Human Settlements Foundation	4 236.6
	4 772.4	6 041.2	United Nations Centre for Human Settlements (Habitat)	5 694.3
			(c) Operational projects	
	15 865.2	17 544.0	United Nations Habitat and Human Settlements Foundation	21 500.0
	42 900.0	36 000.0	UNDP	36 000.0
	4 600.0	9 000.0	Other sources	9 000.0
Total (2)	72 073.7*	74 698.6		76 430.9
Total (1) and (2)	79 628.3*	82 430.9		85 691.5

* As the subprogramme structure has been reorganized, expenditures for 1994-1995 are indicated only at the section level.

Table 13.9 Post requirements

Programme: Human settlements

	Established posts		Temporary posts				Total	
	Regular budget		Regular budget		Extrabudgetary resources			
	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999		
	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999		
Professional category and above								
D-1	3	3	—	—	4	5	7	8
P-5	5	5	—	—	15	15	20	20
P-4/3	24	22	—	—	31	32	55	54
P-2/1	5	5	—	—	11	11	16	16
Total	37	35	—	—	61	63	98	98
Other categories								
Local level	22	17	—	—	61	69	83	86
Total	22	17	—	—	61	69	83	86
Grand total	59	52	—	—	122	132	181	184

13.18 The overall strategy to achieve the goals of the Habitat Agenda is based on the principles of (a) enablement and participation; and (b) capacity-building and institutional development. The cornerstone of this strategy is the strengthening of partnerships between Governments and local authorities, non-governmental organizations, the private sector and all other interested parties. In establishing this strategy, the Centre will work in close collaboration with other organizations of the United Nations system.

13.19 The focus of activities will be on (a) assisting countries to implement the Habitat Agenda through their national plans of action; (b) servicing the Commission on Human Settlements and enabling it to carry out its mandate of coordinating and global monitoring of the implementation of the Habitat Agenda and the assessment of progress achieved; (c) facilitating, monitoring and supporting the work of Habitat partners

at the global, regional, national and local levels; and (d) awareness-raising through public information activities on human settlement issues.

- 13.20 The programme of work is designed to achieve maximum impact with the limited human and financial resources that are available from the regular budget, general and earmarked voluntary contributions to the United Nations Habitat and Human Settlements Foundation, from specific projects and programmes funded by UNDP and other sources of funds within and outside the United Nations system. Accordingly, resources would be utilized in a manner that would facilitate complementarity and an integrated project and programme delivery. The activities to be undertaken include global monitoring of trends and emerging issues; research in critical human settlement areas; support to national policy-making, including training and capacity-building through workshops, seminars and fellowships; and the preparation and dissemination of public information material and best practices. A process of self-evaluation is built into every subprogramme.
- 13.21 Within the programme of work, the estimated percentage distribution of resources among the subprogrammes would be as follows:

	Regular budget (percentage)	Extra- budgetary
Subprogramme 1. Shelter and social services	21.7	25.6
Subprogramme 2. Urban management	28.0	25.0
Subprogramme 3. Environment and infrastructure	18.8	24.1
Subprogramme 4. Assessment, monitoring and information	31.5	25.3
Total	100.0	100.0

Subprogramme 1 Shelter and social services

Table 13.10 Summary by object of expenditure
(Thousands of United States dollars)

(1) Regular budget

Object of expenditure	1994-1995 expendi- tures	1996-1997 appropri- ations	Resource growth		Total before recosting	Recosting	1998-1999 estimates
			Amount	Percentage			
Posts	—	1 241.2	411.0	33.1	1 652.2	225.4	1 877.6
Consultants and experts	—	70.8	—	—	70.8	12.2	83.0
Travel	—	19.1	—	—	19.1	1.3	20.4
General operating expenses	—	—	20.0	—	20.0	4.3	24.3
Total (1)	—	1 331.1	431.0	32.3	1 762.1	243.2	2 005.3

(2) *Extrabudgetary resources*

	1994-1995 expendi- tures	1996-1997 estimates	Source of funds	1998-1999 estimates
	—	—	(a) Services in support of:	
	—	—	(i) United Nations organizations	—
	—	—	(ii) Extrabudgetary activities	—
			(b) Substantive activities	
	—	1 510.3	United Nations Habitat and Human Settlements Foundation	795.6
	—	1 452.3	United Nations Centre for Human Settlements (Habitat)	2 137.1
			(c) Operational projects	
	—	4 386.0	United Nations Habitat and Human Settlements Foundation	5 375.0
	—	9 000.0	UNDP	9 000.0
	—	2 250.0	Other sources	2 250.0
Total (2)	—	18 598.6		19 557.7
Total (1) and (2)	—^a	19 929.7		21 563.0

^a As the subprogramme structure has been reorganized, expenditures for 1994-1995 are indicated only in the summary tables at the section level.

Table 13.11 Post requirements

Programme: Shelter and social services

Programme: Shelter and social services								
	Established posts		Temporary posts				Total	
	Regular budget		Regular budget		Extrabudgetary resources			
	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999
Professional category and above								
D-1	1	1	—	—	1	2	2	3
P-5	1	1	—	—	6	6	7	7
P-4/3	6	5	—	—	7	8	13	13
P-2/1	—	—	—	—	1	1	1	1
Total	8	7	—	—	15	17	23	24
Other categories								
Local level	5	5	—	—	15	19	20	24
Total	5	5	—	—	15	19	20	24
Grand total	13	12	—	—	30	36	43	48

- 13.22 The Habitat Agenda emphasizes that access to safe and healthy shelter and basic services is essential for the well being of people and should be a fundamental part of urgent action for the more than one billion people who continue to live under inadequate conditions of shelter and basic social services. This urgency presents enormous challenges to the public and private sectors and must be tackled in collaboration with community-based efforts in order to produce adequate shelter and services at the required scale and at affordable cost. In this respect, the Habitat Agenda has led to a new commitment by Governments to work towards the full and progressive realization of the human right to adequate housing. During the biennium 1998-1999, the emphasis of this subprogramme will be on support to Governments, partners and civil society in implementing policies and programmes based on the enabling approach outlined by the Global

Strategy for Shelter to the Year 2000 and on strategies in support of the realization of the human right to adequate housing.

- 13.23 During the biennium 1998-1999, activities will be grouped in four clusters: shelter policies and finance, housing rights, community development and settlement upgrading, and the construction industry and private sector. Cooperation with relevant United Nations agencies and organizations will be enhanced. The main activities under the first cluster include the monitoring of the Global Strategy for Shelter to the Year 2000 and support to implementation of the Habitat Agenda with specific reference to shelter and social services, undertaking research, policy analysis and technical cooperation on key themes in shelter policy, shelter delivery and enabling markets to work, promoting innovative housing finance systems to address the needs of the poor and evaluating partnership modalities in financing the provision and operation of basic services. The second cluster will be centred on providing assistance to countries, at their request, to promote the realization of the human right to adequate housing, through advisory missions, expert meetings and the analysis of relevant national legislation. The third cluster will include activities on enhancing the capacity of low-income communities to plan, implement and manage human settlement improvements through community organizations and social mobilization. Developing and establishing linkages with actors outside the community, assisting public initiatives and developing and promoting strategies for Governments at all levels to improve conditions of shelter and basic social services and collaboration with partners in promoting security of tenure and improving informal land markets will also be among the activities to be undertaken in this cluster. Establishing partnerships with the private construction industry to promote local construction technologies, the use of local building materials and small-scale enterprise development will be the main activities of the fourth cluster.

Activities

- 13.24 During the biennium the following activities will be undertaken:

(a) *Servicing of inter-governmental/expert bodies (RB/XB)*

- (i) Substantive servicing. Four meetings of the General Assembly and two meetings of the Commission on Human Settlements;
- (ii) Parliamentary documentation. (a) The report of the Commission on Human Settlements to the General Assembly on implementation of the Global Strategy for Shelter to the Year 2000; and (b) a report to the Commission on the monitoring of the Global Strategy;
- (iii) Ad hoc expert group meetings. Two expert group meetings on practical aspects in the realization of the human right to adequate housing and on research and community management;

(b) *Other substantive activities (RB/XB)*

- (i) Recurrent publications. The regional newsletter on community development programmes (two issues); and the *Journal of the Network of African Countries in Local Building Materials and Technologies* (four issues);
- (ii) Non-recurrent publications. Enablement and partnership for shelter and social services; the delivery of shelter and social services through partnerships and joint ventures with local authorities and private sector and non-governmental organizations; improving living conditions of older persons in urban communities (contribution of the Centre to the International Year of Older Persons); contribution of youth to the implementation of the Habitat Agenda (three regional reports); innovative housing finance mechanisms in assisting low-income groups; practical aspects in the realization of the human right to adequate housing; strategies to combat homelessness; analysis of housing rights legislation; women and property rights; community development (two publications); partnership for community management; comparative review: community/local government partnerships in selected countries; strategies and practices in informal land markets and informal settlement regularization and upgrading; best practices in access to security of tenure; a compendium on the use of technologies in low-cost construction; and the contribution of the private sector in promoting the use of local building materials and low-cost construction;

- (iii) Electronic, audio and video issuances. Video on people's experiences with partnerships; and an information network for community, municipal and non-governmental organizations (Internet homepage);
- (iv) Booklets, pamphlets. Two pamphlets on the Centro de Recursos para el Desarrollo Sostenible de los Asentamientos Humanos en Centroamérica and the Sistema de Comunicación de Comunidades; training package on informal settlement regularization and upgrading; and four project fact sheets;
- (v) Technical material. Visual database on environmentally sustainable construction methods;
- (c) *International cooperation and inter-agency coordination and liaison.* Participation in meetings with local authorities, private sector developers, non-governmental organizations, youth groups and other partners on the implementation of the Habitat Agenda; and participation in meetings of the Commission on Human Rights when it considers the issue of the human right to adequate housing;
- (d) *Technical cooperation (XB)*
 - (i) Advisory services. Six missions on enabling housing policies and innovative housing finance mechanisms; two missions on the realization of the human right to adequate housing; six missions on community participation and management in the context of assisting countries to implement the Habitat Agenda; four missions on equal access to security of tenure, informal land markets and informal settlement regularization and upgrading; and seven missions to assist countries in the development of low-cost housing production technologies;
 - (ii) Group training (seminars, workshops, symposia). Regional workshops on innovative housing finance mechanisms; two community management programme review meetings; three subregional seminars on community empowerment, participatory training strategies and resource mobilization for community initiatives; three national dialogues on community-based human settlement development approaches for implementing the Habitat Agenda; three regional workshops on access to security of tenure, informal land markets and informal settlements regularization and upgrading; consultations with local authorities, non-governmental organizations and private sector partners on equal access to security of tenure; and a regional workshop with private sector partners on low-cost construction technologies;
 - (iii) Field projects. Eight country projects on assistance to national housing policies and finance; four country field projects; four subregional projects; four country projects on informal land markets and upgrading of informal housing; and two country projects on low-cost housing production.

Resource requirements (at current rates)

Posts

- 13.25 The estimated amount of \$1,652,200 relates to the staffing requirements of this subprogramme, which, following the reorganization of the programme of work, would consist of seven Professional (one D-1, one P-5, three P-4 and two P-3) and five Local level posts. One vacant P-3 post is proposed for abolition. The growth of \$411,000 is the result of the combined effect of the application of new standardized vacancy rates and the proposed abolition of the P-3 post.

Consultants and experts

- 13.26 A provision in the amount of \$70,800 would be required, as follows: (a) \$49,700 to provide for the fees of consultancy services for the preparation of the following publications: (i) a report on monitoring of the Global Strategy for Shelter to the Year 2000; (ii) enablement and partnership for shelter and social services; (iii) delivery of shelter and social services through partnerships and joint ventures with local authorities, the private sector and non-governmental organizations; (iv) innovative housing finance mechanisms in assisting low-income groups with finance for shelter and services; (v) documentation and analysis of housing rights legislation; and (vi) contribution of the private sector in promoting local building materials and low-cost construction; and (b) \$21,100 for the convening of an expert group meeting on practical aspects of the realization of the human right to adequate housing.

Travel

- 13.27 The amount of \$19,100 is for collection of information and attendance at United Nations meetings and meetings organized by partner institutions and organizations on the implementation of the Habitat Agenda.

General operating expenses

- 13.28 An estimated amount of \$20,000 would be required for the cost of communications.

Subprogramme 2

Urban management

Table 13.12 Summary by object of expenditure
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	1994-1995 expenditures	1996-1997 appropriations	Resource growth		Total before recosting	Recosting	1998-1999 estimates
			Amount	Percentage			
Posts	—	2 147.0	35.8	1.6	2 182.8	289.1	2 471.9
Consultants and experts	—	70.7	—	—	70.7	11.8	82.5
Travel	—	19.0	—	—	19.0	1.4	20.4
General operating expenses	—	—	20.0	—	20.0	4.3	24.3
Total (1)	—*	2 236.7	55.8	2.4	2 292.5	306.6	2 599.1

(2) *Extrabudgetary resources*

	1994-1995 expenditures	1996-1997 estimates	Source of funds	1998-1999 estimates
	—	—	(a) Services in support of:	
	—	—	(i) United Nations organizations	—
	—	—	(ii) Extrabudgetary activities	—
	—	1 425.3	(b) Substantive activities	
	—	1 537.2	United Nations Habitat and Human Settlements Foundation	311.0
	—	—	United Nations Centre for Human Settlements (Habitat)	2 139.0
	—	—	(c) Operational projects	
	—	4 386.0	United Nations Habitat and Human Settlements Foundation	5 375.0
	—	9 000.0	UNDP	9 000.0
	—	2 250.0	Other sources	2 250.0
Total (2)	—	18 598.5		19 075.0
Total (1) and (2)	—*	20 835.2		21 674.1

* As the subprogramme structure has been reorganized, expenditures for 1994-1995 are indicated only in the summary tables at the section level.

Table 13.13 Post requirements

Programme: Urban management

Programme: Urban management								
Professional category and above	Established posts		Temporary posts				Total	
	Regular budget		Regular budget		Extrabudgetary resources			
	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999
D-1	1	1	—	—	2	2	3	3
P-5	2	2	—	—	3	3	5	5
P-4/3	6	6	—	—	4	4	10	10
P-2/1	1	1	—	—	2	2	3	3
Total	10	10	—	—	11	11	21	21
Other categories								
Local level	5	5	—	—	8	12	13	17
Total	5	5	—	—	8	12	13	17
Grand total	15	15	—	—	19	23	34	38

- 13.29 An increasingly urbanized world implies that sustainable development will depend largely on management capacity in urban settlements of all sizes. The municipal level of government is therefore the key actor in making human settlements viable, equitable and sustainable since it is the level of administration closest to the people. However, as recognized in the Habitat Agenda, the scarcity of suitably qualified personnel and the weakness of institutional systems and technical capacity are among the main obstacles to the improvement of human settlements in many countries, particularly in developing countries. Capacity-building and institutional development strategies must therefore form an integral part of human settlement development policies at the national and local levels. In developing countries in particular, where changes in human settlement patterns are rapid, resulting in pressing socio-economic and environmental challenges, there is a need to ensure effective and efficient development and transfer of leadership skills, planning and management expertise, know-how, technology and resources. The role of the Centre is primarily to strengthen national capabilities to respond to those needs, through advocacy, provision of guidelines and generic tools (developed jointly with partners), strategic catalytic activities such as training of trainers in new and unattended areas, monitoring and evaluation.
- 13.30 The activities under this subprogramme are organized in four clusters centred respectively on urban governance and local leadership, urban and regional planning, women in human settlement development and reducing urban poverty — the key elements of national plans of action for Habitat II. This will aim at achieving transparent, representative and accountable governance, and effective and efficient settlement management, resulting in a better living environment for all, in a more open, just, equitable and sustainable society, and in supporting women's political and economic empowerment and their equal participation in human settlement management. The activities will be implemented in collaboration with the national committees that prepared the national plans of action for Habitat II.

Activities

13.31 During the biennium the following activities will be undertaken:

(a) *Servicing of inter-governmental/expert bodies*

- (i) Parliamentary documentation. Two reports to the Commission on Human Settlements: (a) the practice of partnership at the country level; and (b) financial and other assistance provided to and among developing countries for human settlements;
- (ii) Ad hoc expert group meeting. International conference to review planning and management experiences in implementing Agenda 21 at the local level;

(b) *Other substantive activities (RB/XB)*

- (i) Non-recurrent publications. Policy paper on urban governance and decentralization; two urban management programme research publications on local governance and urban finance; two training manuals/handbooks on local government financial management; one training manual/handbook for elected local government officials; guidelines for strengthening rural-urban linkages in developing countries; policy paper on urban planning revisited; the impact of recent demographic trends on sustainable human settlements: implications for policy in urban management; partner dialogue in promoting expanded development of tools for land resource management: land survey and large-scale mapping coverage; experiences with privatization of municipal services; guidelines for monitoring the gender-awareness implementation of the Habitat Agenda within the context of rapid urbanization; five urban management programme publications at the central and regional levels on urban poverty reduction strategies and practices; Water Supply and Sanitation Collaborative Council Network on services for the urban poor; international consultation on urban poverty; and a compendium on urban poverty-reduction activities;
- (ii) Electronic, audio and video issuances. Video, "Our Practices", in urban informal settlements; and beta-releases of rural-urban linkages and urban governance (Internet homepage);
- (iii) Technical material. Urban poverty database;

(c) *International cooperation and inter-agency coordination and liaison.* Participation in meetings organized by local authorities, non-governmental organizations, capacity-building institutions and other partners; four consultations of the coordinating committee of the urban poverty forum; and two meetings of the urban poverty forum;

(d) *Technical cooperation (XB)*

- (i) Advisory services. Seven advisory missions on strengthening of national and local capacity-building institutions, on urban development, urban management, municipal finance and local leadership and governance capacity-building; four advisory missions, including country and city consultations, on urban land management, local governance and municipal finance; three missions on promotion of national land survey and large-scale mapping coverage; two missions to provide advisory services on urban poverty reduction; and two missions to provide advisory services to existing urban management projects on mainstreaming gender issues;
- (ii) Group training (seminars, workshops, symposia). Policy dialogue and expert workshop on impact evaluation for capacity-building programmes and activities (postponed from 1996-1997); urban management programme: consultations in approximately 8 cities on the subject of governance/urban development, including municipal finance; 2 partner policy seminars/workshops on capacity-building strategy for urban governance and local leadership in support of national plans of action for Habitat II; 2 training workshops on sustainable urban development, urban management and municipal finance; 2 training workshops, combined with training of trainers, on local leadership and management skills; 3 regional partners workshops on capacity-building for urban land management; pilot workshop on non-governmental

organization leadership and management skills and non-governmental organization local government collaboration; 15 fellowships for trainers and officials to participate in the policy dialogue/workshop on impact evaluations; 15 fellowships for representatives of national and local capacity-building institutions, of local governments and their associations and of the non-governmental organizations to participate in the capacity-building strategy workshop; 40 fellowship for local government officials to attend training workshops on sustainable settlement development, urban management and municipal finance; 40 fellowships for elected local government officials to attend training courses, combined with training of trainers, on leadership and management skills; 12 fellowships (4 by region) to attend regional training workshops on urban land management; 15 fellowships for non-governmental organization leaders and for leadership and management skills and non-governmental organization/local government collaboration; 2 regional workshops on review and reassessment of planning legislation for sustainable urban development planning and management; partner policy discussion on demographic issues affecting sustainable human settlement development; partner consultations on expanding land survey and large-scale mapping coverage in support of planning and sustainable land development and management in developing countries: constraints, options, opportunities and the way forward; a gender-awareness seminar for local authority leaders; 4 regional and an interregional workshop on gender-aware implementation of the Habitat Agenda; 25 fellowships for non-governmental and government women; urban management programme consultations in approximately 16 cities on the subject of urban poverty alleviation; and urban management and regional planning and/or evaluation workshops (approximately 8) on the subject of urban poverty alleviation;

- (iii) Field projects. Ten urban governance capacity-building projects in individual cities and countries in support of national plans of action for Habitat II; two technical assistance projects, "Making African Cities Safer from Crime", on crime prevention activities at the community level and capacity-building at the municipal level in Johannesburg and Dar es Salaam; and four technical assistance projects on urban poverty alleviation at the city level.

Resource requirements (at current rates)

Posts

- 13.32 The amount of \$2,182,800 relates to the staffing requirements of this subprogramme which, following the reorganization of the work programme, would consist of 10 Professional (1 D-1, 2 P-5, 3 P-4, 4 P-3, and 1 P-2/1) and 5 Local level posts. The growth of \$35,800 is the result of the application of new standardized vacancy rates.

Consultants and experts

- 13.33 An estimated amount of \$70,700 would be required, as follows: (a) \$47,500 for consultancy services in connection with the preparation of five publications on (a) the practice of partnership at the country level; (b) financial and other assistance provided to and among developing countries for human settlements; (c) policy paper on urban governance and decentralization; (d) guidelines for strengthening rural-urban linkages in developing countries; and (e) a policy paper on urban planning revisited; and (b) \$23,200 for the convening of an expert group meeting on preparations for an international conference to review planning and management experiences in implementing Agenda 21 at the Local level.

Travel

- 13.34 An amount of \$19,000 would be required to cover the cost of travel of staff for consultations, collection of information and attendance at meetings organized by local authorities, non-governmental organizations, capacity-building institutions and other partners.

General operating expenses

- 13.35 The amount of \$20,000 is required for communications.

Subprogramme 3 Environment and infrastructure

Table 13.14 Summary by object of expenditure
(Thousands of United States dollars)

(1) Regular budget

Object of expenditure	1994-1995 expenditures	1996-1997 appropriations	Resource growth		Total before recosting	Recosting	1998-1999 estimates
			Amount	Percentage			
Posts	—	1 479.6	(26.4)	(1.7)	1 453.2	186.8	1 640.0
Consultants and experts	—	70.6	—	—	70.6	11.8	82.4
Travel	—	49.0	—	—	19.0	1.3	20.3
Total (1)	—^a	1 569.2	(26.4)	(1.6)	1 542.8	199.9	1 742.7

(2) Extrabudgetary resources

	1994-1995 expenditures	1996-1997 estimates	Source of funds	1998-1999 estimates
	—	—	(a) Services in support of:	
	—	—	(i) United Nations organizations	—
	—	—	(ii) Extrabudgetary activities	—
	—	1 452.3	(b) Substantive activities	
	—	1 510.2	United Nations Habitat and Human Settlements Foundation	759.6
	—	—	United Nations Centre for Human Settlements (Habitat)	1 068.1
	—	—	(c) Operational projects	
	—	4 386.0	United Nations Habitat and Human Settlements Foundation	5 375.0
	—	9 000.0	UNDP	9 000.0
	—	2 250.0	Other sources	2 250.0
Total (2)	—	18 998.5		18 452.7
Total (1) and (2)	—^a	20 167.7		20 195.4

^a As the subprogramme structure has been reorganized, expenditures for 1994-1995 are indicated only in the summary tables at the section level.

Table 13.15 Post requirements

Programme: Environment and infrastructure

	Established posts		Temporary posts				Total	
	Regular budget		Regular budget		Extrabudgetary resources			
	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999
Professional category and above								
D-1	—	—	—	—	1	1	1	1
P-5	1	1	—	—	4	4	5	5
P-4/3	5	5	—	—	6	6	11	11
P-2/1	1	1	—	—	2	2	3	3
Total	7	7	—	—	13	13	20	20
Other categories								
Local level	5	3	—	—	17	17	22	20
Total	5	3	—	—	17	17	22	20
Grand total	12	10	—	—	30	30	42	40

- 13.36 The Habitat Agenda underscores the importance of creating a better living environment for human health and well-being and of improving the living conditions of people as an essential prerequisite for sustainable human settlements. Health problems caused by the lack of access to safe water and sanitation, inadequate waste management, poor drainage and air pollution exact a heavy toll on the quality of life and the overall contribution of society for a sustainable world. An integrated approach for the provision of environmentally sound infrastructure in human settlements, in particular for people living in poverty in both rural and urban areas, is an investment in sustainable human settlement development that can enhance the quality of life, reduce the negative impact on the environment, improve the overall health of a population and reduce the burden of investment in both curative health and poverty alleviation.
- 13.37 The activities of this subprogramme will focus on the following three clusters: (a) infrastructure and technology; (b) environmental planning and management; and (c) disaster management. Efforts will be directed primarily to supporting the implementation of national plans of action addressing the Habitat Agenda priorities. The subprogramme will promote an integrated, participatory and gender-sensitive approach to the management and rehabilitation of the living environment by building capacity at the local, regional and national levels. The outputs under this subprogramme are designed to provide communities and government at different levels with practical policy options and planning and implementation guidelines, and best practices for the management and rehabilitation of infrastructure services will be disseminated. City demonstration projects will incorporate environmental management into urban development decision-making and will strengthen local environmental management capacity. Environmental planning and management activities will be supported at the country, regional and global levels. The Centre will also work in partnership with appropriate levels of government, the private sector and community groups to put into place disaster-preparedness and response capacities that are coordinated in their planning and flexible in their implementation. Women and children being the most affected in disaster situations, their needs will be incorporated at all stages of development management. Women's active involvement in development planning will be encouraged.
- 13.38 The activities of the subprogramme will include ongoing operational programmes of the Centre such as the settlement infrastructure and environment programme, the sustainable cities programme and the localizing Agenda 21 programme. Services will also be provided to the Commission on Sustainable Development and relevant Administrative Committee on Coordination subcommittees. The subprogramme

will be monitored on a continuous basis and will be evaluated at periodic intervals to ensure its efficiency and effectiveness in realizing the objectives of the Habitat Agenda.

- 13.39 A strategy of active collaboration with local authorities, the private sector, non-governmental organizations, academic and professional groups (e.g., the International Council of Local Environmental Initiative, the World Association of Cities and Local Authorities, the World Business Council for Sustainable Development and the World Engineering Partnership for Sustainable Development) and also with relevant United Nations bodies, notably, UNDP, the Department of Humanitarian Affairs, UNEP, UNHCR, UNICEF, WHO, ILO, the World Bank and the regional development banks, will be pursued to leverage the available resources and to maximize the effect of the subprogramme. In implementing the subprogramme, an effort will be made to draw upon the full range of national expertise and local consultants and in particular to utilize the capacity of national committees already set up in different countries to prepare national plans of action.

Activities

- 13.40 During the biennium the following activities will be undertaken:

(a) *Servicing of intergovernmental/expert bodies (RB/XB)*

- (i) Parliamentary documentation. Two reports to the Commission on Sustainable Development on environmentally sound management of solid waste and sewage-related issues (Agenda 21);
- (ii) Ad hoc expert group meetings. Expert group meeting on capacity-building in the use of environmentally sound technologies for settlement infrastructure, with particular emphasis on the needs of least developed countries;

(b) *Other substantive activities (RB/XB)*

- (i) Non-recurrent publications. Policy paper on environment and infrastructure for sustainable human settlements; economic and regulatory instruments for urban water demand management; water utility data book for Africa; waste minimization strategies for developing countries; strategies for environmentally sound energy management in urban areas of sub-Saharan Africa; regulating the informal urban transport sector; management tools for urban environmental planning and management (five publications); the formulation and implementation of local action plans on sustainable development (two publications); successful experiences in post-conflict rehabilitation in human settlements and lessons learned; and training needs assessment on disaster management and guidelines for a training strategy on disaster management and human settlements;
- (ii) Electronic, audio and video issuance. Video films on "Partnerships for Water" and "Making a Livelihood from Waste"; training video package on community-based environmental management information systems; micro-enterprise development in transport: the burgeoning non-motorized transport sector in South-East Asia; and "Cities at Risk";
- (iii) Technical materials. Internet home page on solid waste management; sustainable cities; localizing Agenda 21; and settlement and disaster reference systems;

(c) *International cooperation and inter-agency coordination and liaison*

Participation in the Administrative Committee on Coordination Inter-secretariat Group for Water Resources; Administrative Committee on Coordination/Consultative Committee on Programme and Operational Questions meetings; two global meetings with all sustainable cities programme partners (partner cities, collaborating support programmes and donor countries); two global meetings of the urban environment forum, three international or regional seminars organized by international non-governmental organizations such as the International Committee of the Red Cross, OXFAM, Action Aid and the Oxford University Centre for Refugees; international, regional and country partner networks on disaster management (local authorities, non-governmental organizations, communities and academics); and the UNDP/Department of Humanitarian Affairs Disaster Management Training

Programme and attendance at three country workshops; contributions to six consolidated appeals and donor meetings; and strengthening the role of the Habitat/UNEP Joint Task Force on the Continuum from Relief to Development (regular meetings and joint field missions);

(d) *Technical cooperation (XB/RB)*

- (i) *Advisory services.* Five missions to support multisectoral investment plan approaches in urban infrastructure, capacity-building for demand management, promotion of public/private partnerships; support to Member States in implementing national plans of action for Habitat II; 15 missions in support of implementing national plans of action in the field of environmental planning and management; and 10 missions to provide support to local authorities, local communities and national Governments on the management of disaster prevention and rehabilitation in human settlements;
- (ii) *Group training: (seminars, workshops, symposia).* Two city-level workshops on integrated management of pre-urban water resources and environmental infrastructure services at the community level; one regional workshop on partnerships in the water sector; an African regional workshop on energy and environment linkages in urban areas; and regional sustainable cities support and exchange programmes;
- (iii) *Field projects.* Two projects on community-based environmental management information systems in Indonesia and Ghana; 3 technical assistance projects in 3 countries in support of national and local efforts for improving basic infrastructure services and environmental health; 15 sustainable cities programme demonstration projects, including city environmental profiles, strategic planning and implementation, environment planning and management system-wide capacity-building; 3 field projects in secondary towns in Kenya, Morocco and Viet Nam on "Localizing Agenda 21: Action planning for sustainable urban development"; 3 national projects on environment planning and management; and 10 field projects on disaster management in human settlements.

Resource requirements (at current rates)

Posts

- 13.41 The estimated amount of \$1,453,200 relates to the staffing requirements of this subprogramme, which, following the reorganization of the programme of work, would consist of seven Professional (one P-5, three P-4, two P-3, one P-2/1) and three Local level posts. Two vacant Local level secretarial posts are proposed for abolition. The reduction of \$26,400 is the result of the combined effect of the application of new standardized vacancy rates and the proposed abolition of the two Local level posts.

Consultants and experts

- 13.42 An amount of \$70,600 would be required, as follows: (a) \$47,600 to cover the fees of consultants who would provide expertise for the preparation of the following three reports: (i) report to the Commission on Sustainable Development on progress on the implementation of Agenda 21 (environmentally sound management of solid waste and sewage issues); (ii) a policy paper on environment and infrastructure for sustainable human settlements; and (iii) a report on successful experiences with post-conflict rehabilitation in human settlements; and (b) \$23,000 for the convening of one expert group meeting on capacity-building for the use of environmentally sound technologies for settlement infrastructure, with particular emphasis on the needs of least developed countries.

Travel

- 13.43 The estimated requirements of \$19,000 relate to official travel of staff for consultations, collection of information and attendance at meetings of the Administrative Committee on Coordination Inter-secretariat Group for Water Resources and of partner networks on disaster management.

Subprogramme 4 Assessment, monitoring and information

Table 13.16 Summary by object of expenditure
(Thousands of United States dollars)

(1) Regular budget

Object of expenditure	1994-1995 expenditures	1996-1997 appropriations	Resource growth		Total before recosting	Recosting	1998-1999 estimates
			Amount	Percentage			
Posts	—	2 431.8	(215.8)	(8.8)	2 216.0	289.8	2 505.8
Other staff costs	—	—	157.2	—	157.2	9.4	166.6
Consultants and experts	—	70.8	—	—	70.8	11.9	82.7
Travel	—	21.7	—	—	21.7	1.6	23.3
Contractual services	—	71.0	—	—	71.0	15.3	86.3
General operating expenses	—	—	40.0	—	40.0	8.8	48.8
Total (1)	—^a	2 595.3	(18.6)	(0.7)	2 576.7	336.8	2 913.5

(2) Extrabudgetary resources

	1994-1995 expenditures	1996-1997 estimates	Source of funds	1998-1999 estimates
	—	—	(a) Services in support of:	
	—	—	(i) United Nations organizations	—
	—	—	(ii) Extrabudgetary activities	—
	—	1 756.5	(b) Substantive activities	
	—	1 510.2	United Nations Habitat and Human Settlements Foundation	2 370.4
	—	—	United Nations Centre for Human Settlements (Habitat)	350.1
	—	4 386.0	(c) Operational projects	
	—	9 000.0	United Nations Habitat and Human Settlements Foundation	5 375.0
	—	2 250.0	UNDP	9 000.0
	—	—	Other sources	2 250.0
Total (2)	—	18 902.7		19 345.5
Total (1) and (2)	—^a	21 498.0		22 259.0

^a As the subprogramme structure has been reorganized, expenditures for 1994-1995 are indicated only in the summary tables at the section level.

Table 13.17 Post requirements

Programme: Assessment, monitoring and information

	Established posts		Temporary posts				Total	
	Regular budget		Regular budget		Extrabudgetary resources			
	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999		
	1996-1997	1998-1999	1996-1997	1998-1999	1996-1997	1998-1999		
Professional category and above								
D-1	1	1	—	—	—	—	1	1
P-5	1	1	—	—	2	2	3	3
P-4/3	7	6	—	—	14	14	21	20
P-2/1	3	3	—	—	6	6	9	9
Total	12	11	—	—	22	22	34	33
Other categories								
Local level	7	4	—	—	21	21	28	25
Total	7	4	—	—	21	21	28	25
Grand total	19	15	—	—	43	43	62	58

- 13.44 The Habitat Agenda stresses the need for the continued monitoring, analysis and evaluation of the impact of policies, programmes and actions at the global, regional, national and local levels by national Governments, local authorities and all other partners to further the implementation of the Agenda and to achieve the goals of adequate shelter for all and sustainable human settlements. The Agenda further emphasizes the critical importance of facilitating partnerships at all levels, as well as the global exchange of information on progress achieved. The basic orientation of the subprogramme is therefore to support the implementation of the Habitat Agenda and the work of the Commission on Human Settlements and other relevant intergovernmental bodies through assistance to national and local monitoring of the implementation of the Agenda; assessment of human settlement conditions and trends and policies and practices; awareness-building and global information exchange; and support of the work of major partners inside and outside the United Nations system within the framework of the Centre's responsibilities as focal point for the implementation of the Habitat Agenda, as well as task manager for the implementation of the human settlement components of Agenda 21.
- 13.45 The activities will be organized in three clusters, focusing specifically on indicators and best practices; public information and awareness-building; and global analysis and statistics. Activities include in particular assisting the Commission on Human Settlements with monitoring, coordination and policy guidelines so as to enable it to assess progress made by Governments and their partners in the implementation of the Habitat Agenda; assisting in developing guidelines and indicators for monitoring the implementation of the Habitat Agenda by all interested parties; building global, national and local capacity for data collection and the generation of indicators; supporting all partners in the identification and evaluation of best practices in human settlement management and development and promoting their global dissemination using the latest information technology and tools; intensifying global information and awareness-building activities on critical issues of shelter and human settlements in order to accelerate and promote the implementation of the Habitat Agenda; publicizing and diffusing the experiences and achievements of partners in the implementation of the Agenda, including the establishment of an urban forum; supporting and developing regional media networks to promote the Habitat Agenda; disseminating information on expertise, tools and know-how in the fields of shelter and human settlements to all partners, including United Nations information centres and UNDP field offices; analysing global human settlement conditions and trends, in particular the social, economic and environmental impact of urbanization, in

order to maintain an integrated policy that would support the Centre in its policy advisory role in general; and evaluating the activities of the Centre in support of the implementation of the Habitat Agenda in order to enhance their efficiency, effectiveness and impact, and facilitating the learning and application of lessons learned from monitoring and implementation by all partners and strengthening local and national evaluation capacities.

Activities

13.46 During the biennium the following activities will be undertaken:

(a) *Servicing of intergovernmental/expert bodies (RB/XB)*

- (i) Parliamentary documentation. Commission on Human Settlements. Nine reports, as follows: (a) the work of the Centre; (b) progress made by Governments and partners in implementing national plans of action and the Habitat Agenda; (c) cooperation between the Centre and intergovernmental organizations outside the United Nations and with non-governmental organizations, local authorities, the private sector and other partners; (d) matters arising out of resolutions of major legislative organs of the United Nations and other intergovernmental bodies; (e) the Centre's programme of work for 2000-2001; (f) implementation of the decisions of major United Nations conferences; (g) the proposed programme budget for the United Nations Habitat and Human Settlements Foundation for the biennium 2000-2001; (h) implementation of the programme for women's participation in the Global Strategy for Shelter to the Year 2000; (i) national and international action to implement Agenda 21 in the area of human settlements and to build international cooperation for the implementation of Agenda 21 within the framework of the Habitat Agenda;
- (ii) Ad hoc expert group meetings. Four expert meetings or technical advisory meetings on the pre-selection and classification of best practice submissions; jury panel on the selection of award-winning best practice submissions; application of best practices/indicators for monitoring the implementation of the Habitat Agenda; and review of the third issue of the *Global Report on Human Settlements*;

(b) *Other substantive activities (RB/XB)*

- (i) Recurrent publications. *Habitat Debate* (eight issues); *Partners Newsletter*, focused on implementation by partners of the Habitat Agenda, Agenda 21 and the Global Strategy for Shelter to the Year 2000 (eight issues); two annotated bibliographies on urbanization and socio-economic development; two indexes of the Centre's published materials; and an updated directory of non-governmental organizations and other partners in the field of human settlements;
- (ii) Non-recurrent publications. Indicators and best practices (global urban observatory); policy framework for the implementation of the Habitat Agenda; global analysis of national enabling legislation and public policy formulation required for the implementation of the Habitat Agenda; and human settlement conditions and trends: country profiles and statistical analysis;
- (iii) Technical material. Technical guidelines on (a) application of policy-sensitive housing and urban indicators for all partners involved in the implementation of the Habitat Agenda; (b) identifying, nominating and learning from best practices for all partners involved in the implementation of the Habitat Agenda; (c) use of networks and information technology for building national, local and global capacity to generate information for monitoring progress in the implementation of national plans of action and the Habitat Agenda; a global directory of expertise available in the field of human settlements (in both hard-copy and electronic format); an updated comprehensive database of Habitat Agenda implementing partners, stakeholders, media and other target groups; a preliminary survey on gender involvement in leadership and management of local authorities, including enabling measures taken in selected countries; a database on local government reform: innovative regulatory reform and legislation (for an Internet website); technical guidelines for

- evaluation of human settlement programmes and projects; an interactive database on human settlements statistics on the World Wide Web;
- (iv) Exhibits. Two exhibitions on issues and activities of the work programme of the Centre and its partners, including on the implementation of the Habitat Agenda;
 - (v) Booklets, pamphlets, fact sheets, wall charts, information kits. Two posters for global observances of World Habitat Day; an information kit for delegates and partners for the seventeenth session of the Commission on Human Settlements; 12 pamphlets on the implementation of the Habitat Agenda; and a brochure on the Centre;
 - (vi) Press releases, press conferences (media relations). A series of 20 press releases on events and activities related to the implementation of the Habitat Agenda; 6 feature articles for the print media on events and activities related to the implementation of the Habitat Agenda; 2 media information kits for the print and electronic media for global observances of World Habitat Day; and a media information kit for the print and electronic media on the seventeenth session of the Commission on Human Settlements;
 - (vii) Electronic, audio and video issuances. A series of video packages (a minimum of five) for global observances of World Habitat Day; the seventeenth session of the Commission on Human Settlements; the implementation of the Habitat Agenda, to be produced in collaboration with public or private broadcasting networks; a series of radio broadcasts on the implementation of the Habitat Agenda produced in collaboration with public or private radio networks; updated release of the interactive best practices database in electronic format; release of a set of housing and urban indicators in electronic format; establishment of an Internet conference on the urban forum on issues of urban development; beta-release of the urban forum database in electronic format on ongoing international support programmes; beta-release of a database on training and capacity-building tools and resources in electronic format; development of a World Wide Web homepage on issues and activities related to the implementation of the Habitat Agenda; and a beta-release of the human settlement evaluation database;
- (c) *International cooperation and inter-agency coordination and liaison (RB/XB)*. Participation in activities of organizations outside the United Nations system; in four partner meetings for best practices and indicators; participation in meetings of the Joint United Nations Information Committee; support to non-governmental organizations to establish a non-governmental organization monitoring system on the implementation of the Habitat Agenda; participation in and substantive support to a meeting of Habitat partners on planning of joint activities and programmes in the implementation of the Habitat Agenda; substantive support to the organization of an investment forum on public/private partnership in human settlement development and management; inter-agency consultations, information exchange and joint programming on the implementation of the Habitat Agenda in support of the inter-agency urban forum; four meetings of the Inter-Agency Committee on Sustainable Development on the implementation of chapter 7 of Agenda 21, for which the Centre is the task manager; and two meetings of the Inter-Agency Working Group on Evaluation;
- (d) *Technical cooperation (XB)*. (i) Advisory services. Twenty advisory missions on indicators and best practices at the request of Governments and their partners; and (ii) seminars. Four regional seminars on indicators and best practices; and four media seminars on the development of media networks in developing regions (20 participants each).

Resource requirements (at current rates)

Posts

- 13.47 The estimated amount of \$2,216,000 relates to the staffing requirements of this subprogramme, which, following the reorganization of the work programme, would consist of 11 Professional (one D-1, one P-5, 4 P-4, 2 P-3, 3 P-2/1) and 4 Local level posts. One P-3 and three Local level vacant posts are proposed

for abolition. The reduction of \$215,800 is the result of the combined effect of the application of new standardized vacancy rates and the proposed abolition of one P-3 and three Local level posts.

Other staff costs

- 13.48 A provision in the amount of \$157,200 is required for general temporary assistance in order to cover the cost of selected national experts who would assist in gathering data on national policies and programmes for assessment and monitoring of the implementation of the Habitat Agenda and plan of action at the local, national and regional levels.

Consultants and experts

- 13.49 The estimated amount of \$70,800 would be required as follows: (a) \$46,900 for consultancy services for the preparation of nine publications, reports and studies relating to the analysis and dissemination of data and other information relating to key aspects of the Habitat Agenda; and (b) \$23,900 for the convening of one expert group meeting to review the preparation of the third issue of the *Global Report on Human Settlements*.

Travel

- 13.50 The estimated amount of \$21,700 relates to participation of staff in partners meetings for best practices and indicators and attendance at the Joint United Nations Information Committee.

Contractual services

- 13.51 An estimated amount of \$71,000 would be required to cover the publication cost of reports to the Commission on Sustainable Development (\$6,500), eight issues of the *Habitat Debate* (\$31,500), eight issues of the *Partners Newsletters* (\$17,000) and two reports on the work of the Centre and on progress made by Governments and partners in implementing the Habitat Agenda (\$16,000).

General operating expenses

- 13.52 The estimated amount of \$40,000 relates to the cost of communications.